# **NWTAAC** Trade Impact Case Study

Trade Adjustment Assistance for Firms (TAAF)

## **Tool Manufacturer**

#### **CHALLENGE**

Competition based on lower costs from China and India.

In the two years prior to starting TAAF:

Sales Change: -15%
Jobs Change: -7%

NWTAAC assisted company to prepare a petition for TAAF

Referred to TAAF by:

Local Economic Dev. Office



Once we started down the lean path there was no turning back - it was a complete work culture change.

Company executive

#### **SOLUTION**

NWTAAC worked with management to review and advise on a strategy to specialize in the professional segment and transition to Lean Manufacturing.

#### Investment

NWTAAC secured approval for \$150,000 for outside expertise with the company matching at 50% (\$75,000). The company invested substantial additional funds to fully implement the strategy.

Outside \* Lean Manufacturing Implementation with OMEP

**Expertise** 

#### **RESULTS**

TAAF focused on a thorough transition to lean principles. The company stabilized at a smaller scale in this very challenging import impact scenario. The firm employed \$65,346 of TAAF assistance over 6 years.

Results from start of TAAF:

Sales Change: -42%

Jobs Change: -28%

Productivity: -20%

TAAF Usage: Full

**Status at Close:** Company stabilized

Long-term: Continued operation and growth

200% 150% 100% 50% 0% -3 -2 -1 0 1 2 3 4 5 6

\*Active for 6 years with 1 year of follow-up

TAAF helps companies (typically: small, closely held/family owned) to overcome challenges from import competition. Help focuses on business strategy and outside expertise. The program is single use with a cap on assistance.



### NorthwestTAAC

Table: Indexed SALES and

JOBS by program year,

TAAF start = 100% and

year 0.

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NWTAAC is a private, non-profit organization with over 35 years experience in the Pacific Northwest

Trade Adjustment Assistance for Firms

Alaska, Idaho, Oregon, Washington

