

Trade Adjustment Assistance for Firms (TAAF)

## Sheet Metal Manufacturer

### CHALLENGE

Competition from low cost producers of steel products in China and Mexico



When a commodity has wide variation in price per territory, such as steel, downstream producers are subject to basic cost variations.

In the two years prior to starting TAAF:

**Sales Change:** -12%  
**Jobs Change:** -25%

NWTAAC assisted company to prepare a petition for TAAF

Referred to TAAF by:

NWTAAC Regional Outreach

### SOLUTION

NWTAAC worked with management to review and advise on a strategy to shift to contract manufacturing in aerospace.

**Investment** NWTAAC secured approval for \$150,000 for outside expertise with the company matching at 50% (\$75,000). The company invested substantial additional funds to fully implement the strategy.

- Outside** \* Quality Systems with WMS
- Expertise** \* Website & Brochure with Klundt / Hosner
- \* Lean Manufacturing with various vendors

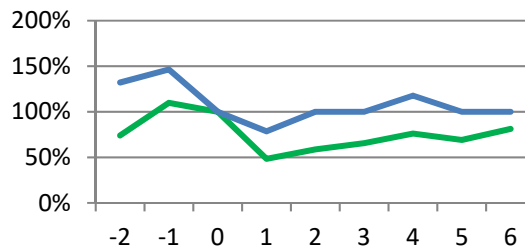
### RESULTS

TAAF focused on operations improvements and marketing. The company maintained viable operations and succeeded in its transition to aerospace. The firm employed \$37,418 of TAAF assistance over 5 years.

Results from start of TAAF:

**Sales Change:** -19%  
**Jobs Change:** 0%  
**Productivity:** -19%

**Table:** Indexed SALES and JOBS by program year, TAAF start = 100% and year 0.



\*Active for 5 years with 2 years of follow-up

**TAAF Usage:** Limited  
**Status at Close:** Company stabilized  
**Long-term:** Continued operation

TAAF helps companies (typically: small, closely held/family owned) to overcome challenges from import competition. Help focuses on business strategy and outside expertise. The program is single use with a cap on assistance.



### NorthwestTAAC

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**Trade Adjustment Assistance for Firms**  
 Alaska, Idaho, Oregon, Washington



NWTAAC is a private, non-profit organization with over 35 years experience in the Pacific Northwest